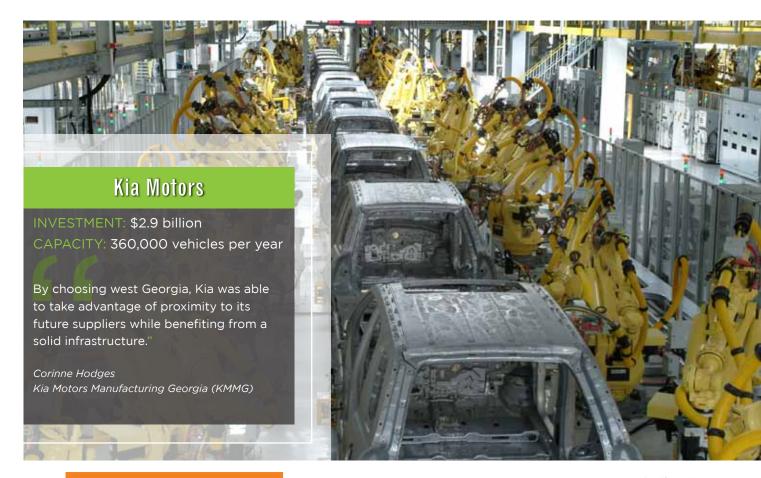


ENGINEERING THE AUTOMOTIVE INDUSTRY

The southeastern United States has become the preferred choice of automotive original equipment manufacturers (OEMs) and their suppliers, growing from hosting 25 percent of the industry to more than 33 percent in just 10 years. Georgia is at the epicenter of this activity.



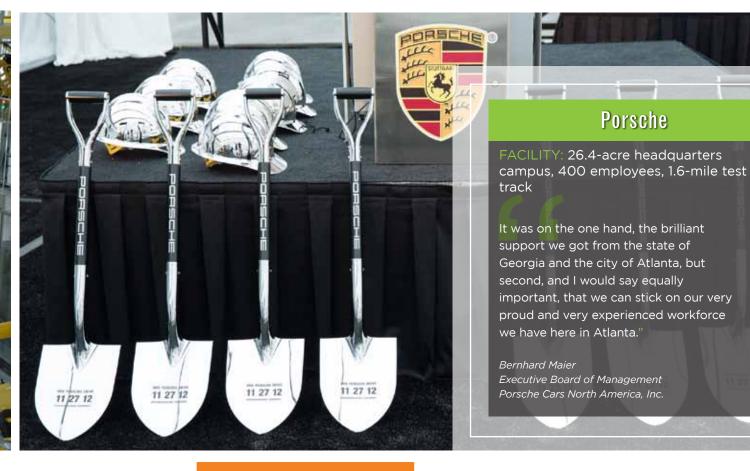
TAKING YOU PLACES FOR 100 YEARS

Georgia has been an established automotive manufacturing center since 1909, when the first automobile was assembled in the state. One-hundred years later Kia Motors Manufacturing Georgia, Inc., further expanded the opportunities for automotive suppliers in Georgia.

The lasting presence of these automakers in the state has fostered healthy industry practices and a skilled workforce that produces world-class cars and parts.



120 AUTO MANUFACTURERS INVESTED \$5.2 BILLION IN GEORGIA IN 6 YEARS



THE DRIVING FACTORS FOR GEORGIA



- 6 Comprehensive network of air, sea, rail and highway infrastructure to efficiently transport supplies in, and product out
- 7 Established manufacturing workforce and training available to advance skills to meet companies' specific needs
- Business-friendly climate, with competitive corporate tax structure and incentives



SOUTHEASTERN OEMs



CONNECT TO GEORGIA'S SUPPLIER NETWORK

250 Georgia automotive part manufacturers quickly and easily access OEMs throughout the Southeast. This includes 40 on-site and local Kia suppliers who invested \$1.25 billion and employ 7,000.

GEORGIA'S AUTOMOTIVE INDUSTRY BY THE NUMBERS



\$3.2 billion exported

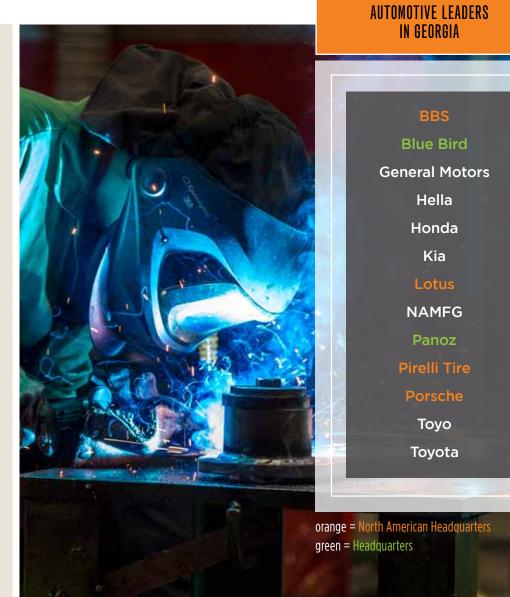


\$781 million in gross state product



Over 250 facilities employing almost 18,000

1 year growth rates as of printing



ALTERNATIVE TRANSPORTATION AND EQUIPMENT MANUFACTURERS IN GEORGIA

AGCO Corp. | Caterpillar | Club Car | E-Z Go (Textron Inc.) | JCB Kobelco Construction Machinery America | Kubota Manufacturing of America Kubota Industrial Equipment Corporation | Yamaha Motor Manufacturing



FUELING THE LOGISTICS ECOSYSTEM

Georgia is a premier location for logistical support and infrastructure. According to Area Development magazine, site selection consultants named Georgia 2nd in the U.S. for infrastructure and access to global markets.

BY AIR

Hartsfield-Jackson Atlanta International Airport

- World's busiest and most efficient passenger airport
- Connects passengers to more than 75 international destinations in 50 countries
- 10th largest air cargo hub in North America
- 14 cargo-only carriers and 1.5 million sq. ft. of cargo handling space
- "Air Cargo Airport of the Year" (Air Cargo Week, 2012)

BY SEA

Port of Savannah

- Fourth-largest and fastest-growing container port in the U.S.
- Dedicated on-terminal rail intermodal facilities for two Class 1 railroads
- Savannah's Garden City Terminal is the largest single container terminal in North America

Port of Brunswick

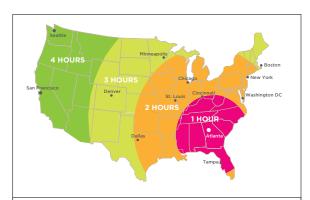
- Handles cargo for 21 domestic and foreign auto manufacturers
- The nation's busiest seaport for automobile imports

BY RAIL

- Most extensive rail system in the Southeast (4,700 miles)
- Largest intermodal hub in the Southeast
- Served by two Class 1 railroads and 24 short-line companies

BY INTERSTATE

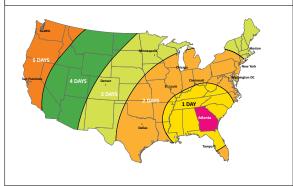
- 80 percent of the U.S. population reachable within two truck days
- Two major transcontinental interstate highways (I-95 and I-75)
- Four additional interstates (I-20, I-85, I-16, I-59) connecting Georgia to 15 states



AIR TRANSIT TIMES FROM GEORGIA



RAIL TRANSIT TIMES FROM GEORGIA



TRUCK TRANSIT TIMES FROM GEORGIA

MORE THAN 20% OF THE EAST COAST'S AUTOMOTIVE-RELATED EXPORTS LEAVE THROUGH GEORGIA'S PORTS (\$9.5 BILLION EACH YEAR).

TAPPING TOP TALENT

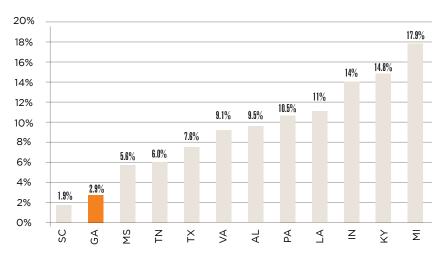
Workforce training, hiring and education are top priorities in Georgia's efforts to help businesses grow. Few factors are more crucial to a company's success than recruiting, training and keeping talent. But the savings that Georgia generates for businesses are also significant.

- 6.3 million working-age population (ages 18-64)
- 260,000 skilled production workers
- Competitive cost of labor
- Right-to-work state
- Third-lowest manufacturing unionization rate in the U.S.
- A reliable workforce with low turnover rates

	Automotive Annual Wages	
Virginia	\$41,805	
Georgia	\$43,907	
Pennsylvania	\$44,860	
Illinois	\$50,422	
North Carolina	\$51,228	
Alabama	\$51,934	
Tennessee	\$51,960	
South Carolina	\$52,806	
Indiana	\$52,914	
Kentucky	\$53,984	
Ohio	\$55,451	
Michigan	\$67,894	

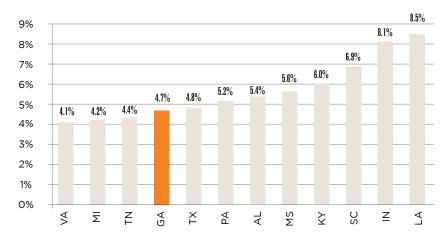
Source: U.S. Bureau of Labor Statistics, 2012 Q3

UNIONIZATION MEMBERSHIP IN MANUFACTURING



Source: Unionstats.com, 2012

WORKFORCE TURNOVER RATE IN TRANSPORTATION EQUIPMENT MANUFACTURING



Source: U.S. Census Bureau, Quarterly Workforce Indicators, 2012 Q1

Our pride in this facility is exceeded only by the pride we have in our committed and highly trained team members, who have contributed so much to our accomplishments."

GEORGIA TECH HAS THE TOP GRADUATE PROGRAMS IN THE SOUTHEAST:

QUICK START TRAINING

Ranked No. 1 in the U.S. for workforce training by Area Development Magazine, Georgia Quick Start is the premier partner for developing and delivering a strategic workforce. Quick Start provides free, comprehensive workforce solutions for new and expanding automotive companies.

Quick Start's training for Kia has been so effective that the company's chairman has deemed it the "global benchmark" for its workforce training worldwide. Kia and Quick Start provide job-specific training in robotics, welding and electronics labs. Since hiring began in 2008, tens of thousands of job candidates have gone through the pre-employment process, and virtually all of Kia's 3,000+ current employees in Georgia have received Quick Start training.

HIGHER EDUCATION AND RESEARCH

Georgia's statewide network of two-year and fouryear colleges and universities provides workforce development, education and research and development to support the automotive industry.

Georgia's 24 technical colleges with 30+ satellite campuses offer a broad range of training in automated manufacturing technology, robotics technology, and electrical control systems, and include the targeted, fast-tracked certified manufacturing specialist program.

Top-ranked university programs and research in materials science, electronics, mobile technologies, digital communications, sensors, telemetry, aerodynamics, and industrial, mechanical and systems engineering and testing.

- Georgia Institute of Technology
- Georgia Southern University
- Mercer University
- Southern Polytechnic State University
- University of Georgia



GM Innovation Center

INVESTMENT: \$26 million and 1,000 jobs

As General Motors looks to Georgia for the type of talent and the location of employees of the future, we see this as one of the top states within the country. We've had a long history here in Georgia of employment, and this history is going to continue as we see Georgia - the university structure here - the employees - the people that live here - as a huge benefit to General Motors."

Michael Bly GM Vice President Europe Powertrain

MANUFACTURING & ENGINEERING EDUCATION

3,500

3,500 certificates, diplomas, and twoyear degrees 1,200

four-year degrees 875

graduate degrees AEROSPACE (INCLUDES AERODYNAMICS) ENGINEERING
CIVIL ENGINEERING
COMPUTER ENGINEERING
ELECTRICAL ENGINEERING
INDUSTRIAL & SYSTEMS ENGINEERING — #1 IN THE U.S.
MATERIALS SCIENCE ENGINEERING
MECHANICAL ENGINEERING

Source: U.S. News and World Repor

CENTERS OF INNOVATION

The Georgia Center of Innovation (COI) for Manufacturing (located in the Georgia Tech Manufacturing Institute) builds multi-disciplinary teams that bring together industry, government and higher education to help Georgia's manufacturers solve problems and seize opportunities.

- Access to university R&D
- Direct collaboration with key state contacts and industry leaders
- Product commercialization assistance
- Access to emerging technologies
- Industry specific expertise
- Connection to potential investor networks for qualifying companies
- Matching grants for qualified projects
- Process improvement for bottom line

The COI for Manufacturing provides manufacturers with an R&D-friendly environment for prototyping and testing ideas, products and processes. This team helps clients speed the commercialization of innovation by connecting them with resources to bring their concept to market. The end result is a shorter route to commercialization and growth of jobs and investment in Georgia.

Learn more at Georgialnnovation.org

QUICK START[ED] AUTO COMPANIES IN GEORGIA

Kia | Honda Precision Parts of Georgia (HPPG)
Pirelli Tire North America | Toyo Tire and Rubber Company
Nisshinbo | ZF Industries

Learn more at GeorgiaQuickStart.org



BUSINESS-FRIENDLY CLIMATE

Georgia has a business-friendly, cost-competitive climate for operating a business:

- Six percent corporate income tax rate
- Single factor gross receipts (or sales) apportionment factor for corporate income tax
- Job tax credits are valued at \$1,250 \$4,000 per job, and may apply to payroll withholding tax in some cases
- Sales tax exemption for purchases of tangible property integral to the manufacturing process
- Sales tax exemption on energy used in the manufacturing process
- Competitive utility rates
- Local property tax relief possible for qualified land, building and equipment

CORPORATE INCOME TAX RATES APPORTIONMENT

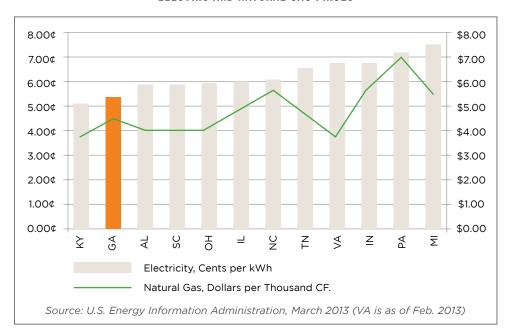
	Corporate Income Tax Rates, 2013	Corporate Income Tax Based on:
Ohio	0.00%	NA
South Carolina	5.00%	Single-factor sales
Georgia	6.00%	Single-factor sales
Kentucky	6.00% over \$100K	Property, payroll and double-weighted sales
Michigan	6.00%	Single-factor sales
Virginia	6.00%	Property, payroll and double-weighted sales OR triple-weighted sales
Alabama	6.50%	Property, payroll and double-weighted sales
Tennessee	6.50%	Property, payroll and double-weighted sales
North Carolina	6.90%	Property, payroll and double-weighted sales
Indiana	8.00%	Single-factor sales
Illinois	9.50%	Single-factor sales
Pennsylvania	9.99%	Single-factor sales

ENTRY & MEDIAN WAGES OF AUTOMOTIVE PRODUCTION OCCUPATIONS

Occupation		Georgia Median Wage	U.S. Median Wage
Helpers-Production Workers		\$10.08	\$11.84
Team Assemblers		\$12.84	\$14.38
Fiberglass Laminators & Fabricators		\$13.52	\$14.40
Cutting, Punching & Press Setters, Operators & Tenders, Metal & Plastic		\$13.91	\$14.94
Inspectors, Testers, Sorters, Samplers & Weights		\$14.54	\$17.90
Multiple Machine Tool Setters, Operators & Tenders, Metal & Plastic		\$14.63	\$16.85
Welders, Cutters, Solderers & Brazers		\$15.85	\$18.46
Electromechanical Equipment Assemblers		\$15.86	\$15.84
Electrical & Electronic Equipment Assemblers		\$15.92	\$14.89
Machinists		\$17.54	\$19.65

Source: Georgia Department of Labor, 2011, U.S. Bureau of Labor Statistics, 2012

ELECTRIC AND NATURAL GAS PRICES



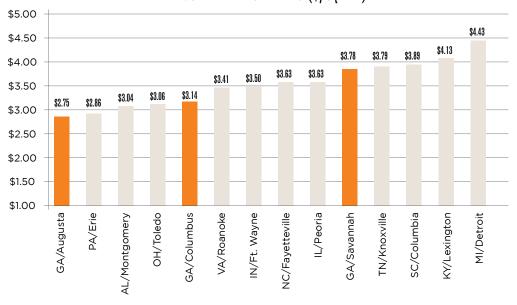
What's unique about the whole Georgia environment, workforce and infrastructure is the collaboration has been tremendous. It is very seamless between dealing with the State vs dealing with the City vs dealing with the University setting. From our standpoint it made it a lot easier; and that collaboration is really the key. You can go to a lot of states, but the effort to get it done here is much less than a lot of other places."

> Tom Gebhardt President Panasonic Automotive Systems Company of America

AFFORDABLE REAL ESTATE

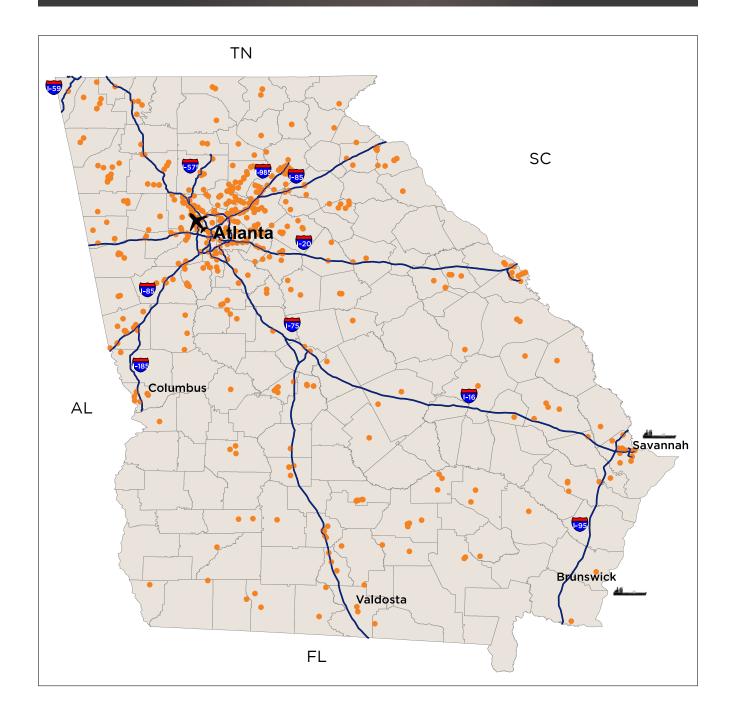
Georgia's availability of land translates into affordability for industrial projects. And with over 1,500 available buildings, there are plenty of options to retrofit an existing facility. The state of Georgia also has available 30 shovel-ready industrial sites certified under the Georgia Ready for Accelerated Development (GRAD) Sites Program.

INDUSTRIAL LEASE RATES (\$/\$Q.FT.)



Source: Costar, National Industrial Report, 2013 Q2

GEORGIA'S AUTOMOTIVE SUPPLIERS







Georgia's Largest Automotive Suppliers - Over 200 Employees

Autos & Light Duty Vehicles			North American Headquarters	5		
Blue Bird Corp	Fort Valley	1,600	Porsche Cars North America	Atlanta	272	
Kia Motors Manufacturing Georgia, Inc.	West Point	3,100	Fabric Mills, Carpet & Rugs			
			Apache Mills, Inc.	Calhoun	514	
Heavy Duty Trucks			Pretty Products, LLC	LaGrange	205	
Coachworks Holdings Inc	Fort Valley	250	Propex Operating Co LLC	Ringgold	320	
Body & Trailers	Body & Trailers			Chemicals		
Carry-On Trailer, Inc.	Lavonia	325	Textile Rubber and Chemical Co	Dalton	415	
Cottrell, Inc.	Gainesville	400	Plastics & Rubber			
Great Dane Limited Partnership	Savannah	1,000		Calverdaye	705	
Great Dane Trailers	Statesboro	400	Dongnam Tech	Columbus	395	
Horton Vans, Inc.	Eatonton	275	Hanil E-Hwa Interior Systems Georgia Corp.	LaGrange	225	
Pace American	Fitzgerald	270	Honda Precision Parts of	Tallanasas	450	
Supreme Corporation	Griffin	275	Georgia, LLC	Tallapoosa	450	
Electrical & Electronic Equipm	nent		Kumho Tire	Macon	300	
Kautex Inc.	Lavonia	275	Thomson Plastics, Inc	Thomson	375	
Prestolite Wire LLC	Tifton	500	Toyo Tire North America Manufacturing, Inc.	White	800	
Steering & Suspension			Nonmetallic Mineral Products			
Tenneco Automotive Operating Co.	Hartwell	350	Thermal Ceramics	Augusta	535	
Brake Systems			Other Parts			
Mando America Corporation	Hogansville	956	Decostar Industries Inc.	Carrollton	600	
Nisshinbo Automotive	Covington	250	Daehan Solution Georgia LLC	West Point	300	
Manufacturing Inc.	Covington	250	Dinex Emission, Inc.	Dublin	250	
Transmission & Power Train			F & P Georgia Mfg., Inc.	Rome	500	
Global Powertrain Systems	Newnan	300	Inalfa SSI	Acworth	300	
Powertech America, Inc.	West Point	300	Johnson Controls, Inc.	West Point	670	
ZF	Gainesville	440	Leggett & Platt Inc	Atlanta	300	
			Lund, Inc.	Lawrenceville	320	
Seating & Interior Trim		750	Magna Powertrain Usa, Inc.	Norcross	300	
Hyundai Dymos	West Point	350	Mobis Alabama	West Point	600	
Milsco Manufacturing Co	Thomson	325	Fabricated Metal Products			
Metal Stamping			American Boa Inc.	Cumming	250	
Dongwon Autopart Technology Georgia, LLC	Hogansville	275	HL-A Co., Inc. (Honda Lock America)	Bremen	525	
Guardian Automotive	Covington	300	Koyo Bearings USA, LLC	Dahlonega	250	
Corporation	Covington	300	Koyo Bearings USA, LLC	Sylvania	320	
Hitachi Automotive Systems America Inc.	Monroe	250	YKK AP America Inc	Macon	790	
Sewon America, Inc.	Lagrange	912	Machinery			
Shiroki North America Inc.	Dalton	385	TD Automotive Compressor	Dandararaa	700	
SRG Global, Inc Covington	Covington	300	Georgia, LLC	Pendergrass	300	
Voestalpine Automotive Body Parts, Inc.	Cartersville	220	Electrical Equipment			
			Exide Technologies	Milton	320	
Primary Metals			SAFT America Inc	Valdosta	226	
Bekaert Corp	Rome	210	Club Car, Inc	Evans	1,050	
Franklin Aluminum Company	Franklin	450	E-Z-GO	Augusta	1,100	
Westcast Industries Cordele LLC	Cordele	325	Freudenberg - NOK	LaGrange	310	
William L Bonnell Company	Newnan	350	Freudenberg - NOK	Cleveland	425	
				The same	1	

WIKA Instrument Corporation

Lawrenceville

490

START THE CONVERSATION

The Georgia Department of Economic Development's Advanced Manufacturing team helps the world's leading automotive companies and suppliers with everything from site selection to workforce training and logistics. To take advantage of our expertise and connections, **contact us at 404.962.4822**.







ABOUT US

The Georgia Department of Economic Development (GDEcD) plans, manages and mobilizes state resources to attract new business investment to Georgia, drive the expansion of existing industry and small business, locate new markets for Georgia products, inspire tourists to visit Georgia, and promote the state as a top destination for arts events and film, music and digital entertainment projects. Visit Georgia.org.



